

TRAINING DESIGN MODELS FOR LECTURERS IN DISTANCE LEARNING

Marisa^{1*}, Agus Joko Purwanto²

¹Assistant Professor at Educational Study Program of Universitas Terbuka (INDONESIA)

*²Associate Professor at Elementary Education of Master Program
of Universitas Terbuka (INDONESIA)*

**icha@ecampus.ut.ac.id*

Abstract

As universities increasingly adopt Distance Learning (DL) models, equipping lecturers with effective training has become a top priority. This article explores strategic approaches to preparing lecturers for success in DL environments. Drawing from university reports, academic research, and practical training programs, we identify key elements that contribute to impactful DL lecturers development. Central to effective training is an understanding of how people learn. This study integrates three foundational frameworks: Transactional Distance Theory, the Community of Inquiry (CoI) Framework, and Connectivism. These frameworks provide a robust foundation for designing training programs that resonate with lecturers in digital settings. Effective DL training incorporates several essential components: strategies to foster student engagement across distances, proficient use of Learning Management Systems (LMS), techniques for building online learning communities, and methods for assessing student progress. A blended approach—combining self-paced modules, live sessions, and mentorship—results in a comprehensive and adaptable training model. This model aligns pedagogical theory with practical application, emphasizing needs assessment, tailored instructional design, implementation, and continuous evaluation. To transform DL programs and enhance student experiences, universities must invest in supporting their lecturers through appropriate tools, technologies, and training initiatives.

Keywords: Training design models, lecturers, distance learning, connectivism, andragogy, Learning Management Systems, blended learning.

1 INTRODUCTION

Digital technology has changed higher education in a big way, making distant learning the most popular way to teach. This change, which was sped up by global events like the COVID-19 pandemic, has forced lecturers to quickly learn how to use digital platforms and virtual engagement to teach. Distance learning provides flexibility and increased access to education; yet, it also introduces distinct problems in preserving instructional quality, fostering student engagement, and achieving successful learning outcomes.

One of the biggest problems that colleges and universities have is that their lecturers aren't ready to plan and teach online classes that work. Many lecturers don't know much about the rules of instructional design that are unique to distance learning, which can lead to courses

that are poorly planned, don't allow for interaction, or don't fulfil the needs of all students. This gap shows how important it is to have structured and relevant training programs that can help lecturers learn the skills they need to teach online.

This problem can be solved by using training design models. These models offer structured frameworks for the development, execution, and assessment of training programs that are consistent with adult learning theories, technological resources, and pedagogical best practices. By using these training design models, institutions may make sure that professional development projects can be effective, long-lasting and able to change as things change circumstances of learning.

This research aims at examining and evaluating several training design methods applicable to improve the skills of lecturers who teach online. By doing a critical review, this paper endeavors to provide an analysis of existing frameworks and their actual applications recommendations for creating effective training programs that help lecturers succeed in contexts for digital learning.

Based on the prior background, the principal questions in this research are:

- a. What problems do lecturers have when they try to make an effective learning design? These issues encompass instructional dimensions, technological constraints, and individual willingness to use online learning methods.
- b. What kinds of training models can be utilized to help lecturers get better in distance learning? This question seeks to identify and assess pertinent and applicable training models in the setting of higher education.
- c. How can the application of these training models be tailored to the setting of higher education in the digital age? The main goal is to change training models so that they fit the demands of the institution and the characteristics of today's learners.

2 METHODOLOGY

This study employed a qualitative descriptive methodology using literature review to investigate and examine training design methods that effectively improve lecturers' abilities in distance learning. Review of academic articles, books, and reports pertinent to methods for designing lessons, training lecturers, and distance learning in higher education aims to provide a more broad view of training models for distance learning lecturers. As part of this investigation, document analysis was done, which meant looking at policy frameworks,

institutional training programs around the world, and how to construct online courses rules from a number of colleges.

Literature review analysis is used to identify recurring patterns and themes associated with:

- a. Characteristics of effective training models
- b. Problems that distance learning lecturers have to deal with
- c. Institutional approaches to professional development

The analysis will be guided by the previously delineated theoretical framework, specifically focussing on the alignment between training models and adult learning principles.

3 FINDINGS AND DISCUSSION

3.1 Theoretical Frameworks in Distance Education

Various factors facilitate the implementation of distant education globally with fundamental theories, specifically the Transactional Distance Theory (Moore, 1990) the Community of Inquiry (CoI) Framework (Garrison, Anderson, and Archer, 2000) and Connectivism (Siemens, 2005).

Transactional Distance Theory explains the psychological and communicative gap between instructors and learners in distance education. It is mainly about three things:

Dialogue is the amount of back-and-forth between the teacher and the student, and structure is how the course is set up, organised and provided, and learner autonomy, which is the student's ability to take care of their own learning.

The Community of Inquiry (CoI) Framework is very important for online learning because it gives a planned way to help students have profound, meaningful learning experiences. Its significance lies in the manner it brings together three important parts: social presence makes learners feel connected and involved, which helps people feel less alone, which is typical in online settings.

Cognitive presence fosters critical thinking and knowledge production via reflection, engaging conversation, and teaching presence makes sure that learning is guided well through thorough planning, leading, and feedback for the course.

George Siemens came up with connectivism, which is a learning paradigm for the digital age. Learning happens through networks, both human and technical, and is formed by links between people, ideas, and digital tools. Knowledge is spread out and being able to get to and use these networks is important for learning.

These strategies can be used to provide lecturers the tools they need to teach online well through training models which are flexible, open to everyone, by using technology, collaborative, and proper teaching methods to meet changing educational needs and future problems.

3.2 Professional Development in Distance Learning

There are a number of theories that support professional development in distant learning, such as Adult Learning Theory, Constructivist Theory, Community of Practice, Technological Pedagogical Content Knowledge (TPACK), Transformative Learning Theory, Connectivism, and Self Determination Theory

Professional development programs in online learning must be based on the ideas of adult learning, acknowledging that educators are independent, goal-driven persons who benefit from self-directed, immersive, and problem-centered learning methodologies (Knowles, Holton and Swanson (2020) assert that, from the standpoint of Constructivist Theory, active engagement requires a lot of social interaction and engagement, so distance professional development should promote collaborative settings in which educators create knowledge by debate, contemplation, and collective experiences (Piaget, 1964; Vygotsky, 1978). [2][3]

Another hypothesis that support the advancement of professionalism in online education is Community of Practice (Lave & Wenger, 1998; Wenger, 1998). The idea of Communities of practice offer a strong structure for online professional development, situations, stressing the importance of ongoing participation, mutual involvement, and common repertory among lecturers who are trying to reach the same teaching aims.

Technological Pedagogical Content Knowledge (TPACK) also helps people in their jobs. advancement in online education. The TPACK framework makes sure that lecturers learn the the ability to integrate technology tools with educational practices and content knowledge knowledge to make teaching more effective (Mishra & Koehler, 2006). Technological Knowledge is the capacity to use a lot of different technological tools and resources including both digital and traditional mediums. Knowledge of Teaching implies a thorough comprehension of pedagogical strategies, encompassing effective methods, teaching models, and ways to help students acquire and understand Content Knowledge shows a lot of knowledge about the subject being taught, which makes sure that giving students educational material.

As science and technology have progressed, connectivism has arisen as a theoretical framework that facilitates professional development in online education. This hypothesis explains how the digital age makes it easier to create professional learning experiences by using digital networks, online communities, and open educational resources, which allow lecturers to work with different and related systems of knowledge (Siemens, 2005; Downes, 2012).

3.3 Faculty Development in Online Teaching

Faculty development plays a pivotal role for making sure that distant education is of high quality and works well. Various institutions have implemented different methods and plans to help lecturers become used to teaching online. In different parts of the world, faculty development in online learning has changed to meet local needs, infrastructure, and educational objectives. The following lists important features and help systems, difficulties, and distinctive practices from other countries and institutions, as illustrated in table 1.

Table 1. Comparison Table: Institutional Training Programs for Distance Education Lecturers

Country/ Region	Key Features	Support Systems	Challenges	Unique Practices
Singapore	Emergency DL plans since 2005; regular training and drills	Student Learning Space platform; device loans; schools open for access	Ensuring equitable access for all students	Annual DL practice drills; 96% participation rate
Indonesia	Fully online, blended and face to face training	Learning Management System (LMS), coaching, mentoring, on the job training	Measure effectiveness after training, poor internet connection in certain regions, time constraint of lecturers	Train a large amount of external tutors, excellent collaboration among internal units
Hong Kong	Centralized digital resource portal	One-Stop Portal; weekly calendars and activity guides	Maintaining engagement during extended closures	Structured weekly guidance for teachers
Finland	National funding for tutor-teachers; peer mentoring	Tutor-teacher network; collaborative development	Sustaining mentorship programs post-funding	Tutor-teachers contribute to digital teaching solutions
Poland	Large digital repository (Scholaris)	Curriculum-aligned resources; quality review	Ensuring consistent quality across resources	Over 28,000 curated digital resources

Canada	Provincial guidelines for DL workload and subjects	Digital resources for families; LMS platforms	Balancing workload and student engagement	Parental support resources; clear weekly plans
Africa	Localized training and emergency networks	eKitabu, CILT, AHEEN initiatives	Infrastructure and connectivity limitations	Teacher training in crisis contexts
Latin America	Multi-platform content delivery (radio, TV, online)	At-home learning kits; teacher adaptation training	Reaching students without internet access	Flexible content formats for diverse access
Europe	Blended and flexible training models	Open University, GIZ, regional counseling centers	Designing inclusive DL programs	Support for special needs and inclusive design
Middle East	Adoption of DL accreditation frameworks	Webinars and expert networks	Standardizing quality assurance across institutions	Regional collaboration for best practices
USA	Diverse training models; instructional coaching	LMS platforms, MOOCs, PD programs	Ensuring consistency across institutions	Emphasis on ongoing professional development
United States (University of Central Florida)	10-week structured course (IDL6543) focused on instructional design for online learning	Collaboration with instructional designers; peer review; reflective practice	Time commitment; prerequisite for online teaching	Mandatory completion before teaching online courses
United States (Univ. of Wisconsin & Penn State)	Community of Practice (CoP) model for nursing educators	Virtual peer support; shared problem-solving; pedagogical innovation	Maintaining engagement across campuses	Building a virtual faculty community
United States (SUNY Albany)	Integration of CETL with Extended Learning	Training in video conferencing; instructional design; advisory committees	Coordinating across departments	Institutionalized quality assurance mechanisms
United States (Virginia Tech – CALS)	Resource based on adult learning theory and best practices	Templates, tools, and strategies for online teaching	Ensuring faculty presence in virtual classrooms	Emphasis on interaction and engagement in online environments

Since 2005, Singapore has had emergency DL plans in place, with help from the Student Loans for Learning Space platforms and devices. One of the things that makes it special is

that it has annual DL exercises with a 96% participation rate, but making sure everyone has equal access is still a problem (Hariyanta et al., 2022; Rudolph et al., 2022). Through a One-Stop Portal, Hong Kong gives people access to all of its digital resources in one place and instructions for activities every week. Keeping students interested during long breaks is a major challenge. (Goolnik, 2006; Lee, 2022). Another example come from Finland which focus on peer mentoring by paying for tutor-lecturers on a nationwide level. The tutor-teacher network promotes collaborative development; yet, maintaining mentorship beyond financing is challenging (Heikkinen et al., 2020; Kirkegaard et al., 2022; Rasmussen, 2022).

Poland has a huge digital library called Scholaris that has resources that are in line with the curriculum. While quality review systems are in place, but it is still important to make sure that all resources are consistent (Panskyi et al., 2021).

Canada backs DL with provincial rules and LMS platforms, as well as more help for families. A common problem is finding a balance between work and play, which is with clear weekly planning and family support (McGreal & Anderson, 2007; Süner-Pla-Cerdà et al., 2024).

Africa faces infrastructure and connectivity limitations but benefits from localized training and emergency networks like eKitabu and AHEEN. Teacher training in crisis contexts is a notable practice.(2024; Wahab et al., 2024).

Latin America employs multiple platforms to transmit content (radio, TV, web) and offers at-home kits for learning. Getting to kids who don't have internet access is a big problem, but it's made easier by adaptable content formats (Desmarchelier, 2024; Mews & Gonzalez, 2024).

Europe supports mixed and flexible training options, and institutions like Open University and GIZ. Inclusive design and assistance for individuals with special needs are essential breakthroughs (Han et al. (2025).

The Middle East has implemented DL accreditation frameworks and networks of experts. Making things the same quality assurance across institutions continues to be a challenge, with

regional collaboration serving as a one-of-a-kind solution (Desmarchelier, 2024; Han et al., 2025).

The University of Central Florida has a planned program for faculty development called IDL6543 is a ten-week course that teaches how to construct lessons for online learning. et al., 2025; Naim et al., 2024)

4 CONCLUSION

The design of effective training for distance learning is based on a number of important frameworks. Transactional Distance Theory offers a fundamental comprehension of the psychological and communicative gap between lecturers and students, which is important to understand the significance of discussion, course organisation, and learner autonomy. Community of Inquiry (CoI) Framework provides a systematic methodology for establishing significant online learning experiences by incorporating social presence and cognitive presence, and instructional presence - each one is important for encouraging participation, contemplation, and effective facilitation. Connectivism, on the other hand, gives us a new way to think about learning in the digital age, concentrating on the function of networks- both human and technological- in shaping what people know.

Effective training models for distance learning emphasize structured, context-sensitive, and pedagogically sound approaches. Collaborative models, encourage peer mentoring and learning together. Digital platforms like LMS and centralised portals, helps with getting and delivering content. Training based on how adults learning enhance involvement and usefulness. In general, successful models incorporate organisation, cooperation, digital tools, educational depth, and the ability to change

Lecturers have diverse obstacles in implementing distance learning. Access to the internet and infrastructure are still a problem along trouble with mentorship and engagement of students. Another constraint in using distance learning is to increase quality.

Different institutions throughout the world employ different ways to assist distance learning lecturers learning. Structured programs, collaborative models, adult learning, encourage learning from each other. Digital platforms like LMS, resource portals and instructional design make things easier to be accessed.

REFERENCES

- African Higher Education Emergency Network. (n.d.). African Digital University Network (ADUN). <https://aheen.net/about/members/african-digital-university-network/>
- American Psychological Association. (n.d.). Online course or MOOC references. <https://apastyle.apa.org/style-grammar-guidelines/references/examples/online-course-references>
- Cleveland-Innes, M., Garrison, D. R., & Vaughan, N. (2018). The Community of Inquiry Theoretical Framework. In *Handbook of Distance Education*.
- DATA.GOV.HK. (2024). Open data portal. <https://data.gov.hk/en/>
- Desmarchelier, B. (2024). Exploring Organizational Learning in the Era of Emerging Technologies. *Management Research Quarterly*, 1(2), 1. <https://doi.org/10.63029/n1pprk28>
- Digital Policy Office. (2024). Common data platforms and services. https://www.digitalpolicy.gov.hk/en/our_work/data_governance/common_data_platforms/
- eKitabu. (2022). Creating accessible digital textbooks based on universal design for learning principles. <https://support.ekitabu.com/rw/1-creating-accessible-digital-textbooks-based-on-u>
- European Commission. (2024). Digital transformation in blended learning environments. <https://op.europa.eu/en/publication-detail/-/publication/3a2c7879-667e-11ef-a8ba-01aa75ed71a1>
- Forbes Advisor. (2025). Best learning management systems of 2025. <https://www.forbes.com/advisor/business/best-learning-management-systems/>
- Goolnik, G. (2006). Effective Change Management Strategies for Embedding Online Learning within Higher Education and Enabling the Effective Continuing Professional Development of its Academic Staff. *Turkish Online Journal of Distance Education*, 7(1), 9. <https://doi.org/10.17718/tojde.20496>
- Government of British Columbia. (2024). Guidelines for technology-enhanced learning. https://www2.gov.bc.ca/assets/gov/education/post-secondary-education/institution-resources-administration/digital-learning-strategy/guidelines_for_technology-enhanced_learning.pdf

- Haar, K., Urlicic, M., El-Khani, A., Martinelli, G., & Maalouf, W. (2023). Why do we Need to go Digital? Process of Developing an Online Facilitator Training Platform for a Global Family Skills Programme for Drug Use Prevention. *Journal of Prevention*. <https://doi.org/10.1007/s10935-023-00754-y>
- Han, S., Zhang, D., Zhang, H., & Lin, S. (2025). Artificial Intelligence Technology, Organizational Learning Capability, and Corporate Innovation Performance: Evidence from Chinese Specialized, Refined, Unique, and Innovative Enterprises. *Sustainability*, 17(6), 2510. <https://doi.org/10.3390/su17062510>
- Hariyanta, D., Hermanto, H., & Herwin, H. (2022). Distance Learning Management in Elementary Schools During the Pandemic. *Jurnal Prima Edukasia*, 10(2), 123. <https://doi.org/10.21831/jpe.v10i2.47712>
- Heikkinen, H. L. T., Pennanen, M., Markkanen, I., & Tynjälä, P. (2020). A Brief History of the Peer-Group Mentoring Model in Finland: Struggling for Space in a Contested Niche (p. 107). <https://doi.org/10.23865/noasp.105.ch5>
- Kirkegaard, P. O., Munch, P., Pihlkjær, R. L., Slot, A. H., & Jensen, L. R. (2022). Baggrundsrapport Forsknings- og Udviklingsprojektet: STEAM – INDUCTION: Udfordringer i overgangen fra læreruddannelsen til folkeskolen. In Research Portal Denmark (p. 17). Technical University of Denmark. <https://local.forskningsportal.dk/local/dki-cgi/ws/cris-link?src=ucn&id=ucn-8eb1760c-5905-4598-97bd-bc3a56445560&ti=Baggrundsrapport%20Forsknings-%20og%20Udviklingsprojektet%3A%20STEAM%20%2013%20INDUCTION%20%3A%20Udfordringer%20i%20overgangen%20fra%20l%20r%20u%20d%20n%20s%20e%20n%20s%20e%20n%20t%20il%20f%20l%20k%20e%20s%20k%20o%20l%20e%20n>
- Korhonen, T., et al. (2024). Finnish teachers' experiences with transformative digital agency. *Cogent Education*, 11(1). <https://www.tandfonline.com/doi/pdf/10.1080/2331186X.2024.2402683>
- Kupiainen, R. (2022). Making the “digital leap” in Finnish schools. *Nordisk Tidsskrift for Pedagogikk og Kritikk*, 8, 287–297. <https://pedagogikkogkritikk.no/index.php/ntpk/article/download/4068/7726/47127>
- Lee, T. (2022). Leadership for inclusive online learning in public primary schools during COVID-19: A multiple case study in Hong Kong. *Educational Management Administration & Leadership*. <https://doi.org/10.1177/17411432221135310>

- Maritime Provinces Higher Education Commission. (2023). Guidelines for institutional frameworks for online and technology-supported learning. <https://www.mphec.ca/media/223911/Guidelines-for-Institutional-Frameworks-for-Online-and-Technology-Supported-Learning.pdf>
- McGreal, R., & Anderson, T. (2007). E-Learning in Canada. *International Journal of Distance Education Technologies*, 5(1), 1. <https://doi.org/10.4018/jdet.2007010101>
- Mews, J., & Gonzalez, N. (2024). Leading Organizational Change: Navigating the Most Common Stages of Concern. *Open Journal of Leadership*, 13(3), 231. <https://doi.org/10.4236/ojl.2024.133014>
- Ministry of Education Singapore. (2021). Emergency preparedness. <https://www.moe.gov.sg/about-us/emergency-preparedness>
- Moore, M. G. (2018). The Theory of Transactional Distance. In *Handbook of Distance Education* (4th ed.). Routledge.
- Naim, A., Alnfai, M. M., & Almalki, N. S. (2024). Information Systems based Working Model for the Assessment of Program Learning Outcomes in measuring the Quality in Higher Education. *Research Square*. <https://doi.org/10.21203/rs.3.rs-5265369/v1>
- Panskyi, T., Korzeniewska, E., Serwach, M., & Grudzień, K. (2021). New realities for Polish primary school informatics education affected by COVID-19. *Education and Information Technologies*, 27(4), 5005. <https://doi.org/10.1007/s10639-021-10778-8>
- QAHE. (2023). Academic accreditation in the Middle East. <https://www.qahe.org/article/academic-accreditation-in-the-middle-east-qahes-commitment-to-quality-assurance/>
- Rasmussen, J. (2022). Viden om læreruddannelsen. In *Research Portal Denmark* (p. 96). Technical University of Denmark. <https://local.forskningsportal.dk/local/dki-cgi/ws/cris-link?src=au&id=au-27c3cb43-45cb-449b-b051-27ec24559ef7&ti=Viden%20om%20l%20eruddannelsen>
- Research in Poland. (2021). Digital repository of scientific institutes. <https://researchinpoland.org/news/digital-repository-of-scientific-institutes-digitisation-of-the-past-and-the-present/>
- Rudolph, J., Tan, S., Crawford, J., & Butler-Henderson, K. (2022). Perceived quality of online learning during COVID-19 in higher education in Singapore: perspectives from

- students, lecturers, and academic leaders. *Educational Research for Policy and Practice*, 22(1), 171. <https://doi.org/10.1007/s10671-022-09325-0>
- Scholaris. (n.d.). Zasoby portalu wiedzy. <https://zpe.gov.pl/scholaris>
- Süner-Pla-Cerdà, S., Öztürk, E., & Ünlü, C. E. (2024). Towards an integrative model of blended design studios: a multiple case study across architecture, design and planning education. *Education and Information Technologies*. <https://doi.org/10.1007/s10639-024-12873-y>
- UAE Ministry of Education. (2025). Licensure and accreditation system overview. <https://www.caa.ae/Pages/Guidelines/Licensure-and-Accreditation.aspx>
- UNESCO IIEP. (2023). Educational planning and digital technologies in Latin America. <https://unesdoc.unesco.org/ark:/48223/pf0000386964>
- UNESCO. (2023). Flexible learning pathways: A more relevant future for all. <https://www.unesco.org/en/articles/flexible-learning-pathways-more-relevant-future-all>
- UNICEF. (2023). The Learning Passport in Latin America and the Caribbean. <https://www.unicef.org/lac/en/learning-passport-latin-america-and-caribbean>
- Wahab, N. Y. A., Rahman, R. A., Mahat, H., Hudin, N. S., Ramdan, M. R., Razak, M. N. A., & Yadi, N. N. M. (2024). Impacts of Workload on Teachers' Well-Being: A Systematic Literature Review. *TEM Journal*, 2544. <https://doi.org/10.18421/tem133-80>